Keeping Promises

Working together to enrich the health of our community
Greetings,

Each year, we look forward to sharing with you the numerous ways our skilled health care providers, dedicated staff members and generous volunteers strive to deliver exceptional care and service to our community and impact the lives of the patients and families we serve. Our 2016 Community Annual Report provides the opportunity to reflect on highlights from the year and how we are fulfilling our Vision “EvergreenHealth will create an inclusive community health system that is the most trusted source for health care solutions.”

Our annual report is about the continuation of the promise made to our community by our founders. As you read the 2016 Annual Community Report, the word trust becomes evident in each page…trust between patients and caregivers, trust in the organization to keep the patient in the center of every decision, and trust of the community that their hospital and health system will be there when they need it—both as a health partner and a community partner.

On behalf of the Board, and the 6,000 providers, staff and volunteers of the EvergreenHealth system, we thank you for the opportunity to be your trusted source for health care solutions. We look forward to growing together in the many years to come.

Sincerely,

Robert H. Malte
EvergreenHealth Chief Executive Officer

Al DeYoung
Chair, EvergreenHealth Board of Commissioners

Celebrating our promise to “create an inclusive community health system that is the most trusted source for health care solutions.”
Mission
EvergreenHealth will advance the health of the community it serves through dedication to high-quality, safe, compassionate and cost-effective health care.

Vision
EvergreenHealth will create an inclusive community health system that is the most trusted source for health care solutions.

Purpose
Working together to enrich the health and well-being of every life we touch.
2016 Highlgihts

The State’s First Five-Star Rated Hospital for Quality

EvergreenHealth was the first five-star rated hospital in Washington state in 2016 in the Centers for Medicare & Medicaid Services’ Hospital Compare overall quality systems October rankings – joined only by one other hospital in the state in December. The rating summarizes up to 64 quality indicators to help patients make informed decisions about their care. EvergreenHealth’s five-star rating placed it among just 83 hospitals nationwide to earn the department’s highest score.

Expanded Specialty Services and Primary Care Network

In 2016, EvergreenHealth added 35 new physicians to improve its ability to serve specialty needs including in urology, urogynecology, neurosurgery, vascular surgery, and endocrinology. EvergreenHealth’s primary care network—the largest on the Eastside—also grew to 12 locations, when Lakeshore Clinic joined the growing health system, adding 18 additional primary care providers.

One of the Nation’s “100 Hospitals” — Twice!

EvergreenHealth was named one of the nation’s top community hospitals by Becker’s Hospital Review on its annual “100 Great Community Hospitals” list, which recognized the health system for delivering quality care and exceptional service, while serving as a vital part of its community. In 2016, the health system was also named one of America’s 100 Top Hospitals® by Truven Health Analytics™ for its ability to improve patient outcomes and reduce overall expense per patient.

Among Top 5% of Hospitals in the Nation for Quality

Healthgrades named EvergreenHealth as one of America’s 100 Best™ hospitals in five specialties: stroke care, pulmonary care, critical care, gastrointestinal care and general surgery. The health system also earned the Distinguished Hospital for Clinical Excellence award from Healthgrades for the seventh time in eight years, placing it among the top 5 percent of more than 4,500 hospitals nationwide for its outstanding clinical performance.

Celebrating 25 Years of Compassionate Hospice Care and Service

The EvergreenHealth Gene & Irene Wockner Hospice Care Center celebrated its 25th anniversary and honored its community of volunteers, staff, and supporters who contribute to the Puget Sound area’s only free-standing hospice center. Since 1991, the center has served more than 28,000 patients and families, bringing clinical excellence, compassionate care and comfort to those facing life-limiting illness in its respectful home-like environment.

EvergreenHealth Home Health Services Earns 4-Star Rating

EvergreenHealth Home Health Services continued to serve thousands of residents across King and Snohomish Counties as the region’s largest provider of in-home care services that help patients recover from injuries, illnesses, and chronic conditions while remaining as independent as possible in their homes. In 2016, EvergreenHealth Home Health providers traveled over 1 million miles to make 130,000 visits in patients homes, and through their ongoing commitment to continually improving quality care earned, they earned a 4-star rating from the Centers for Medicare & Medicaid Services (CMS).

EvergreenHealth and Seattle Cancer Care Alliance celebrate 5th year of partnership at the Halvorson Cancer Center

EvergreenHealth’s partnership with Seattle Cancer Care Alliance (SCCA) continued to grow in 2016, with the number of patients seen with cancer at the Halvorson Cancer Center surpassing the 1,000 mark for the first time since the partnership began in 2011, and representing an overall growth of 7 percent in 2016. The center’s multi-disciplinary prostate cancer treatment team, comprising members of Evergreen Urology Care, Radiation Oncology Care and SCCA Medical Oncology, also worked together in 2016 to develop a Metastatic Prostate Program that serves patients from around the state. The team saw significant growth in the number of prostate cases it treated, increasing 53 percent over 2015, with treatments performed onsite utilizing SpaceOAR and brachytherapy technologies.
EvergreenHealth and Overlake Medical Center form Eastside Health Alliance

The two Eastside health systems began work in 2016 to create a new partnership to improve access and coordination of health care, and offer patients the greatest quality and value. The joint venture paved the way for EvergreenHealth Partners to become part of a new clinically integrated network established by the new alliance, known as Eastside Health Network, which will enable patients to achieve positive clinical outcomes at the best value.

EvergreenHealth’s Long-Range Master Facility Plan Begins

A new long-range master facility plan, from nearly 18 months of planning beginning in late 2013, got underway with construction, starting on floors four and five of the Kirkland medical center’s Silver Tower. The plan, which also includes expansion into floors four and five of the DeYoung Pavilion in Kirkland and new practice locations in Kenmore and Mill Creek (2017 openings) among other projects, is designed to help ensure that EvergreenHealth continues to provide high quality, safe, compassionate and cost-effective health care to its growing community.

EvergreenHealth, Bloodworks Northwest Expand Partnership

EvergreenHealth and Bloodworks Northwest opened an onsite transfusion lab on the EvergreenHealth campus in Kirkland, enhancing efficiency in blood work services and testing for patients on the Eastside. The joint initiative expands existing services provided by Seattle-based Bloodworks to EvergreenHealth patients, and further eliminates the barriers of time and proximity for critical transfusion services.

EvergreenHealth was recognized as a “Most Improved” hospital for the second consecutive year in the 2016 Health Care’s Most Wired survey, presented by the American Hospital Association’s Health Forum and the College of Healthcare Information Management Executives (CHIME). The health system was also recognized for its noteworthy technology advancements in business and administrative management processes, clinical quality and safety, clinical integration, and other technical achievements.

**Most Wired Hospitals and Health Systems in the U.S.**

**EvergreenHealth By the Numbers**

<table>
<thead>
<tr>
<th>Category</th>
<th>2016 Highlights</th>
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<tbody>
<tr>
<td>Outpatient Visits</td>
<td>273,152</td>
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<tr>
<td>Emergency Department Visits</td>
<td>56,660</td>
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<tr>
<td>Total Surgeries</td>
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<tr>
<td>Adult and Pediatric Admissions</td>
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<tr>
<td>Hours of Volunteer Service</td>
<td>102,557</td>
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<tr>
<td>Primary Care Visits</td>
<td>203,475</td>
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<tr>
<td>Total Calls to EvergreenHealth Nurse Navigator &amp; Healthline</td>
<td>108,147</td>
</tr>
<tr>
<td>Neuroscience Patients</td>
<td>8,482</td>
</tr>
<tr>
<td>Home Health Patients</td>
<td>7,814</td>
</tr>
<tr>
<td>Babies Delivered</td>
<td>4,713</td>
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<tr>
<td>Hospice Patients</td>
<td>3,408</td>
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<tr>
<td>Health Education Classes</td>
<td>1,635</td>
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**EvergreenHealth Monroe By the Numbers**

<table>
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<tr>
<th>Category</th>
<th>2016 Highlights</th>
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</thead>
<tbody>
<tr>
<td>Outpatient Visits</td>
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<tr>
<td>Emergency Department Visits</td>
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<tr>
<td>Total Surgeries</td>
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<tr>
<td>Adult and Pediatric Admissions</td>
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<tr>
<td>Hours of Volunteer Service</td>
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<tr>
<td>Addiction Recovery Patient Days</td>
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<tr>
<td>Critical and Acute Patient Days</td>
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<tr>
<td>Recovery Center Admissions</td>
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<tr>
<td>Gastrointestinal Procedures</td>
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<tr>
<td>Detox/Rehab Admissions</td>
<td>308</td>
</tr>
<tr>
<td>Oncology Infusions — new in 2016</td>
<td>131</td>
</tr>
<tr>
<td>Oncology Visits — new in 2016</td>
<td>122</td>
</tr>
<tr>
<td>Chemically Using Pregnant Women Admissions</td>
<td>81</td>
</tr>
</tbody>
</table>

**Named to Top National Health Care List by U.S. News & World Report**

For the fourth consecutive year, U.S. News & World Report recognized EvergreenHealth as one of the top health care organizations in the region for its outstanding clinical care and service, and its excellence in providing the best care for the most serious or complicated medical conditions and procedures.

**2016 Highlghts**
Every year, EvergreenHealth has a special responsibility to care for the community with programs and resources that are supported in part by levy funds invested by the residents we serve.

To help identify where community health care needs are greatest and allocate funds accordingly, the health system conducts a comprehensive assessment called the Community Health Needs Assessment (CHNA) every three years using public health data specific to EvergreenHealth’s service area. In 2016, the latest CHNA revealed opportunities to continue increasing access to care for those who experience a range of barriers to quality care.

EvergreenHealth invested $3.9 million in 2016 to support levy-funded programs—from the health system’s 24/7 Nurse Navigator & Healthline which connects patients to providers and other resources, to specialized programs to provide access to care for the underinsured, and other programs—to fulfill its responsibility to the community to meet health care needs where they are greatest.

24/7 Nurse Navigator & Healthline

In addition to serving as EvergreenHealth’s 24-hour on-call nurse triage line, the 24/7 Nurse Navigator & Healthline serves an equally important purpose by supporting the health system’s many community programs and resources.

Just as callers from around the region rely on Healthline for registration into critical programs and services, levy-funded programs at EvergreenHealth rely on Healthline to provide patients with access to their services. Its registered triage nurses help callers identify providers who meet individual needs based on specialty care, location and insurance, and they alleviate concerns for callers and determine the appropriate level of care for a range of clinical care needs and service.

In 2016, Healthline served tens of thousands of callers in the following ways:

- 109,147 callers served
- 36,019 callers received assistance with nurse triage advice
- 4,908 physician referrals
- 22,567 residents and employees registered for community classes offered at EvergreenHealth
- 9,863 residents received referrals for community services

Right Care, Right Place, Right Time

Healthline helps triage patients to the right level of care, based on their symptoms, so patients receive the most appropriate treatment.

In 2016, Healthline helped patients avoid unnecessary trips, including:

- 783 unnecessary emergency room visits
- 1,812 unnecessary urgent care visits
- 306 unnecessary office visits
Youth Mental Health Task Force

In 2016, EvergreenHealth launched a new grassroots initiative designed to connect community members who care about youth mental and emotional health to use their individual resources collectively, finding solutions to urgent mental health and addiction challenges facing young adults.

In its first year, the Youth Mental Health Task Force was met with overwhelming community engagement from faith-based organizations, members of school foundations, young individuals in recovery and parents whose families have been affected by addiction.

Tamara Johnson is a member of the 20-member volunteer task force who works as a recovery specialist at Millennials Northwest, an organization that provides peer-support services to youth and families struggling with behavioral health challenges, trauma, physical disabilities and addiction. She credits her interest in participating in the Youth Mental Health Task Force to the word “task” in its title.

“This group is extremely action-oriented,” Johnson said. “We need to help these kids now, and we use our meetings to not only talk about the issues at hand, but more importantly, to discover actionable solutions.”

Tamara Johnson, Recovery Specialist at Millennials Northwest and volunteer member of EvergreenHealth’s Youth Mental Task Force

Community Healthcare Access Team (CHAT)

EvergreenHealth’s Community Healthcare Access Team (CHAT) partners with community organizations across the region to assist low-income, underinsured and uninsured residents who face barriers to accessing affordable and quality health care and social services.

In 2016, CHAT launched a new program to serve teens in our area, bringing specially trained EvergreenHealth social workers to manage crisis interventions in Lake Washington School District (LWSD) high schools. When data showed a high number of 911 calls and unnecessary trips to the emergency department by teens, CHAT and LWSD worked to develop and implement an innovative approach to serve high school student in crisis within the school environment. Since implementing the program, fewer adolescent patients have been admitted to emergency departments, and high schools have reported lower truancy rates.

The program aims to continue this work and expand its reach even further in 2017, ensuring more students and their families can benefit from these onsite services.

In 2016, CHAT served 5,031 community members with assistance accessing appropriate resources for insurance, financial assistance, behavioral health services, information and help with general health care questions.
Inpatient Hospice Care

Since 1991, EvergreenHealth has offered one of the region’s only free-standing inpatient hospice centers, serving thousands of families across King and Snohomish Counties over its 25-year history. Today, levy funding helps to support patient care at the Gene & Irene Wockner Hospice Care Center, which in 2016 celebrated a quarter century of helping patients and families live as fully as possible through end-of-life care.

Celia Harper, RN, is the center’s manager and has been part of its growth since the beginning, joining the center as a hospice care nurse when it opened. Today she manages its operations while also supporting clinical staff with patient care needs.

“While medical technologies have evolved over time, the more emotional aspect of providing compassionate end-of-life care and supporting families through this transition has remained constant,” she described. “As an inpatient care center, we act as both the emergency room and hospital for hospice care patients to ease pain and other disease symptoms, while also helping to address the emotional, mental and spiritual needs of our patients and their loved ones.”

The center offers 15 private patient rooms, each including sleeping spaces for visitors; and an outdoor patio opening onto beautiful surrounding gardens. In 2016, the center served 673 families saying goodbye to their loved ones.
STEM Partnership

In 2016, EvergreenHealth continued its partnership with the Lake Washington School District (LWSD) in support of local high schools’ STEM (Science, Technology, Engineering and Math) Global Health curriculum.

Since 2013, levy funds have supported EvergreenHealth’s work with LWSD schools to help educate students on health care career paths, arrange job shadow opportunities, and empower students to brainstorm and create solutions to real challenges facing today’s health care industry.

In the fall, students from Juanita High School’s STEM Global Health Signature Program had the opportunity to attend EvergreenHealth Grand Rounds and later heard a panel of health care professionals advise students on how to prepare for a career in medicine.

“We have many students considering careers in health care and this partnership provides significant advantages for learning about medical professions directly from the experts in those fields. It’s such a valuable experience for these high schoolers and we’re thankful for the continued support from EvergreenHealth,” said Laurie Chelsey, STEM teacher at Juanita High School.

Local high school students presented solutions to real-world health care problems to EvergreenHealth leaders.

Geriatric Care

In 2016, EvergreenHealth’s Geriatric Care team joined a new Medicare-funded research study to help detect the signs of dementia at its earliest stages, with the intent of giving doctors additional tools for managing the disease and promoting better outcomes for patients and families.

The Imaging-Dementia Evidence for Amyloid Scanning (IDEAS) Study enables Geriatric Care providers to recommend a positron emission tomography (PET) scan for patients at risk for dementia and Alzheimer’s disease, in order to screen for the presence of amyloid structures in the brain—a key indicator of Alzheimer’s disease.

According to Anslem Opitoke, M.D., a provider in EvergreenHealth’s Geriatric Care practice, EvergreenHealth is one of the leading recruiters of patients to the study nationwide.

“Our hope is for this screening to become the gold standard in diagnosing dementia and other memory disorders,” Dr. Opitoke said.

“The data from the study will help inform research into promising new drug treatments and gives providers an additional tool for accurately diagnosing Alzheimer’s disease at its earliest stages, ultimately giving patients and families the widest range of options for treating the disease.”
As a public hospital district, EvergreenHealth is accountable to investing in care and resources to continually improve upon its services and meet community needs. In 2016, EvergreenHealth achieved a net income of $14.1 million to support its mission to serve the greater community. The health system contributed $19.6 million to support charity care and provide subsidized services to meet community needs. To further its vision to create an

### Levi Program Allocations

<table>
<thead>
<tr>
<th>Percentage</th>
<th>In millions</th>
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<tbody>
<tr>
<td>Community Programs</td>
<td>10.3%</td>
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<tr>
<td>Senior Programs</td>
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<tr>
<td>Clinical Programs</td>
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<td>Total Funds Provided</td>
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### Community Care & Services

<table>
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<th>Percentage</th>
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<tbody>
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<td>Charity Care Costs</td>
<td>10.2%</td>
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<tr>
<td>Subsidized Medicaid Costs</td>
<td>30.1%</td>
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<tr>
<td>Levy Programs</td>
<td>59.3%</td>
</tr>
<tr>
<td>Subsidized Health Services</td>
<td>0.4%</td>
</tr>
<tr>
<td>Total</td>
<td>100%</td>
</tr>
</tbody>
</table>

Note: The dollar amount used throughout this report represent EvergreenHealth’s costs, not charges for services. While others traditionally report charges for uncompensated care, EvergreenHealth prefers to present its contributions based on costs—a more authentic representation of the actual value.
inclusive community health system that is the most trusted source for health care solutions, $42.3 million was invested in capital improvement projects.

EvergreenHealth Monroe achieved a net income of $1.1 million in 2016 and invested significantly in capital improvement projects and programs and services to increase access to quality health care in Sky Valley.
Dear Friends,

Thank you for another year of incredible support. We are continually inspired by our community and you, our generous partners. Your commitment and investment in the EvergreenHealth Foundation allows us to assist the organization with much needed financial support for innovative programs and capital projects.

Your philanthropic investment over this last year brought an entire fleet of wireless monitors to our Family Maternity Care for laboring moms, a new program designed for those experiencing perinatal mood disorders, support for patients and families dealing with cancer, and funded 22 individual projects in a variety of departments geared toward direct patient care.

These investments have improved patient safety, brought a higher quality to our care, and enhanced the care we provide for every life we serve. Thank you again, because with EvergreenHealth’s continued growth comes the need for sustained support of our patients and community.

We assure you that our dedicated volunteer leaders serving on the EvergreenHealth Foundation Board of Trustees are committed to advancing health care in our region. We consistently look to the future to assist EvergreenHealth with resources to accomplish pivotal goals.

Thank you for being our partner,

Majdi Daher
Board Chair, EvergreenHealth Foundation

Kae Peterson, CFRE
Vice President and Executive Director, EvergreenHealth Foundation

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EvergreenHealth Foundation, Executive Director, VP
Eric Taylor, M.D.
EvergreenHealth
2016 EvergreenHealth Foundation
Financial Report

Foundation provides $3,173,262 to support EvergreenHealth in 2016

Contributions by Source

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<td>Corporations</td>
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<tr>
<td>EvergreenHealth Staff/Physicians</td>
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<td>Private Foundations</td>
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<td>Other</td>
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Fund Distribution

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<td>Musculoskeletal Funds</td>
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<td>Gala Beneficiary</td>
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<td>Hospice and Home Health Care Funds</td>
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<tr>
<td>Evergreen Fund</td>
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<td>Cancer Care Funds</td>
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<td>Other</td>
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<tr>
<td>Women’s and Children’s Services</td>
<td>2.00%</td>
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<tr>
<td>Patient and Family Needs</td>
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<tr>
<td>Heart &amp; Vascular Care Funds</td>
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<tr>
<td>EvergreenHealth Neuroscience &amp; MS Funds</td>
<td>0.44%</td>
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Balance Sheet

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<th>Assets</th>
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<tbody>
<tr>
<td>Cash</td>
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<tr>
<td>Total Cash</td>
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<td>Total Pledge Receivables</td>
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<td>Total Prepaid Expense</td>
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<td>Investments</td>
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<td>Total Investments</td>
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<tr>
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<td>Total Donated Goods</td>
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Liabilities

<table>
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<tr>
<th>Liabilities</th>
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<tbody>
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<tr>
<td>Fund Balance</td>
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<td>Total Liabilities and Fund Balance</td>
<td>$9,951,904</td>
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</tbody>
</table>
Thank you to the individuals, families, and businesses that supported EvergreenHealth in 2016.

### Champions
$1 million +
- Michael and Mary Kay Hallman

### Influencers
$100,000 +
- Halverson Family
- Elling and Barbara Halverson
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- Brenda Halverson and Mark Rex
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- Estate of Joan M. Batchelor
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- David and Jane Cottrell
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- Anne Loring
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- Caryn A. Reese

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- Dr. Doug and Stacy Burns
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- Dr. Tim and Signe Carlos
- Chevron Matching Employee Funds—Your Cause LLC
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- Danrell and Elana Clayton
- Stephanie J. and Mary Clement
- Ronna Cohen and Stan Rosenzweig
- Bobbie Jo Cornors

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- Aaron and Gina Brown
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- Chevron Matching Employee Funds—Your Cause LLC
- Joel M. and Clara Lois Chal
- Danrell and Elana Clayton
- Stephanie J. and Mary Clement
- Ronna Cohen and Stan Rosenzweig
- Bobbie Jo Cornors
Dear Neighbors,

We’re proud to share the milestones accomplished by EvergreenHealth Monroe Foundation this year thanks to your generosity, compassion and unwavering support to those in need.

Thanks to our supporters, including community members, various foundations across the county and corporate sponsors, we made important progress toward increasing access to high quality care for patients and families in Sky Valley.

We were guided in our work by Helen Keller’s words, “Alone we can do so little; together we can do so much.” In this spirit, our foundation board welcomed new board members, and we strengthened our collaborative partnership with the EvergreenHealth Foundation in Kirkland, while remaining focused on our commitment to our community in Monroe.

Through these efforts in 2016, we provided $150,000 to remodel The Recovery Center at EvergreenHealth Monroe. We also named Dr. James Swenson the first Dr. Joseph Feek Community Service Award recipient, which recognizes those who exemplify leadership and have a profound impact on the health and well-being of our community. The award is named after Dr. Joseph Feek, a well-respected physician and one of the first surgeons in the Monroe community.

We look forward to continuing to put Keller’s words into action. Our priorities in 2017 include completing the funding for a 3-D tomosynthesis mammography unit for Monroe and a new campaign to be announced at September’s Blue Jean & Boots Gala.

We are grateful for your support and we are eager to work together in the years to come.

Stacy Morse, President
Foundation Board of Trustees

Connie J. Wittren, CFRE
Foundation Director

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EvergreenHealth Monroe Foundation
Financial Report

Fund Distribution

<table>
<thead>
<tr>
<th>Fund Name</th>
<th>Percentage</th>
</tr>
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<tbody>
<tr>
<td>3-D Mammography</td>
<td>58.65%</td>
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<tr>
<td>Greatest Need</td>
<td>25.44%</td>
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<tr>
<td>The Recovery Center</td>
<td>14.77%</td>
</tr>
<tr>
<td>Mother Baby Fund</td>
<td>1.03%</td>
</tr>
<tr>
<td>Other</td>
<td>0.11%</td>
</tr>
<tr>
<td>Total</td>
<td>100%</td>
</tr>
</tbody>
</table>

Thank You to Our Gala Sponsors

Blue Jeans & Boots Gala Raises $142,000 for Breast Health

The foundation took the first important step towards providing an integrated breast health program for Monroe and rural east Snohomish County residents at its 2016 Blue Jeans & Boots Gala, which raised more than $142,000 to fund a new 3-D tomosynthesis mammography unit.

Save the Date

EvergreenHealth Monroe Foundation’s
2017 Blue Jeans & Boots Gala
Saturday, September 9, 2017

DINNER • LIVE AND SILENT AUCTION • MUSIC

Pine Creek Nursery
23225 Sofie Road, Monroe, WA 98272

Ticket information: 360.805.6304 or visit www.evergreenhealthfoundation.com/monroe
Thank you to the individuals, families, foundations and businesses that supported EvergreenHealth Monroe in 2016.

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- Wild Waves & Enchanted Village
- Woodland Park Zoo
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**2016 EvergreenHealth Community Annual Report**

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The Everett Clinic Foundation

2016 EvergreenHealth Monroe Foundation Donors

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- EvergreenHealth Monroe

**Oncology Department**

- EvergreenHealth Monroe

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- Seattle Seahawks
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- Stacy & Lans Morse
- Steve Love
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- The Comedy Underground
- The Everett Silvertips
- The Hair Outlet
- The Museum of Flight
- The Pacific Jazz Institute
- The Village Theatre
- The Woodhouse Wine Estate
- TLC Skin Care
- Toulouse Petit Kitchen & Lounge
- Travis Magelsen, DMD
- Trisha Burnett
- Tulalip Resort Casino
- U.S. Famous Sausage
- Unknown Anonymous
- Waeco Topps & Recycle LLC
- Waterbrook Winery
- Wesley Brian Salon
- Wild Waves & Enchanted Village
- Woodland Park Zoo
- Wyatt’s Diamond Jewelers
- YoFirt Frozen Yogurt
EvergreenHealth Welcomes Additional Commissioners to its Board

In 2016, voters approved a resolution to expand EvergreenHealth’s Board of Commissioners from five members to seven. Minerva Butler and Virgil Snyder were appointed to the board for the two new at-large positions, and later in 2016, Timothy McLaughlin joined the board following the retirement of long-time commissioner Auggie Kempf.